DETERMINATION OF REASONABLENESS OF PROFIT

Assign an overall rating of low, medium, or high to each criterion, after analyzing each of the elements.

- A Low rating indicates a low level of effort; low profit justified.
- A **Medium** rating indicates an ordinary effort, *e.g.*, a standard curriculum, some assistance in program delivery, etc.; medium level of profit justified.
- A **High** rating indicates an extraordinary level of effort will be needed for program delivery, *e.g.*, innovative program, strong service to groups with barriers, etc.; high profit justified.

OFFEROR Rating completed by:			Overall Rating				
			Date:				
1.	<u>Complexity of Work</u>	Low	Medium	High			
	Will the offeror be responsible for the full range of services for program participants, <i>i.e.</i> , recruitment, certification, assessment, case management, training, placement, follow-up through retention?						
		Yes	No	Somewhat			
	Will the offeror provide multiple training through several components, <i>i.e.</i> , basic skills pre-employment skills, vocational skills, work-based training, job search?						
		Yes	No	Somewhat			
	Will the training be in higher skills, and will the offeror be required to serve a hi of individuals with multiple barriers?						
		Yes	No	Somewhat			
	Will the offeror be expected to achieve a high level of coordination in providing train or services?						
		Yes	No	Somewhat			

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	Will the offeror be required to have an accounting system capability to make direct participant payments or reimburse employers directly?						
		Yes	No	Somewhat			
2.	Contract Risk	Low	Medium	_ High			
	Will the offeror be reimbur	ll the offeror be reimbursed for all expenses incurred in program delivery?					
		Yes	No	Somewhat			
	Is the program design new and/or innovative?						
		Yes	No	Somewhat			
	Will the offeror be required to achieve multiple program outcomes?						
		Yes	No	Somewhat			
	Is a high level of service required to hard to serve groups?						
		Yes	No	Somewhat			
	Are placement and retention goals high?						
		Yes	No	Somewhat			
3.	Contractor Investment	Low	Medium	_ High			
	Was the offeror required to develop an innovative, complex program design?						
		Yes	No	Somewhat			
	Will the offeror be responsible for managing services at multiple sites?						
		Yes	No	Somewhat			
	Will the complexity of recordkeeping?	the program	require complex	accounting and participant			
		Yes	No	Somewhat			

Policy Statement PS 21-2017 Attachment 3 Will costs be reimbursed on a regular basis, or payments for performance made intermittently?

Yes <u>No</u> Somewhat ____

4. <u>Subcontracting</u> Low <u>Medium</u> High _____

Will the offeror rely on subcontracts for program delivery?

Yes <u>No</u> Somewhat <u>Somewhat</u>

Could the level of subcontracting impact negatively the offeror's performance, *i.e.*:

- If OJT or customized training, the employer commits to hire prior to subcontracting; therefore, any negative impact would more likely be related to the offeror's inability to counsel and motivate the participant.
- If other types of training are subcontracted, with the offeror responsible for placement, poor training could negatively impact the offeror's ability to place the participant.
- If only support services are contracted, they would bear no impact on performance.

Yes _____ No _____ Somewhat _____

5. <u>Past Performance</u> Low <u>Medium High</u>

Past performance should be rated in terms of rewarding high performance with higher profit.

Give a **High** rating if in the previous year the offeror achieved all performance goals at a level of 90% - 100%.

Give a **Medium** rating if in the previous year the offeror achieved all performance goals at a level of 80% - 89%.

Give a **Low** rating if in the previous program year the offeror achieved only 70% - 79% of its performance goals.

If in the previous program year the offeror achieved less than 70% of its performance goals, its past performance should be considered unsatisfactory and negative consideration given to this criterion in determining reasonableness of profit/program income.

If the offeror did not have a contract in the previous program year, the lack of rating for this criterion should not negatively impact the determination of reasonable profit.

6. Industry Profit Rates

7. <u>Market Conditions</u>

After a consideration of the aforementioned criteria, the rating schedule below will be used to determine a reasonable level of profit.

- **LOW** Rating: A profit equal to 3% 5% of proposed operating costs is considered reasonable.
- <u>MEDIUM</u> Rating: A profit equal to 6% 8% of proposed operating costs is considered reasonable.
- **<u>HIGH</u>** Rating: A profit equal to 9% 12% of proposed operating costs is considered reasonable.